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# INNOVATION COMPETENCIES DEVELOPMENT

Dr. Christiane Stange  
University of Applied Sciences Hamburg,  
Germany

# INCODE at a Glance

## INCODE is funded by the Lifelong Learning Program of the European Union (2011- 2013)

- With partners from:
  - Finland (*Turku University of Applied Sciences, TUAS*),
  - Spain (*Universitat Politècnica de València, UPV*),
  - Belgium (*Karel de Grote Hogeschool, KDG*) and
  - Germany (*Hochschule für Angewandte Wiss. Hamburg, HAWH*)
- Connecting professional working life with professional education
- To ensure the successful transfer from innovative ideas into innovative products
- By using a specialised Teaching and Learning Method and a specialised Assessment-Tool

# INCODE – General Aim

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## Facilitate the transfer from innovative ideas into innovative products

- By integrating pedagogical knowledge into working-life innovation activities and
- By enhancing innovation potentials in higher education institutions

### **In 3 Steps:**

1. targeting general features of innovation competencies
2. developing them in different Higher Education Curricula
3. assessing the Learning Outcomes with a special tool

# INCODE - Structure

Innovation Competencies

**aim**  
desired learning outcomes

# Innovation Competencies

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## Innovation Competence - a complex construct

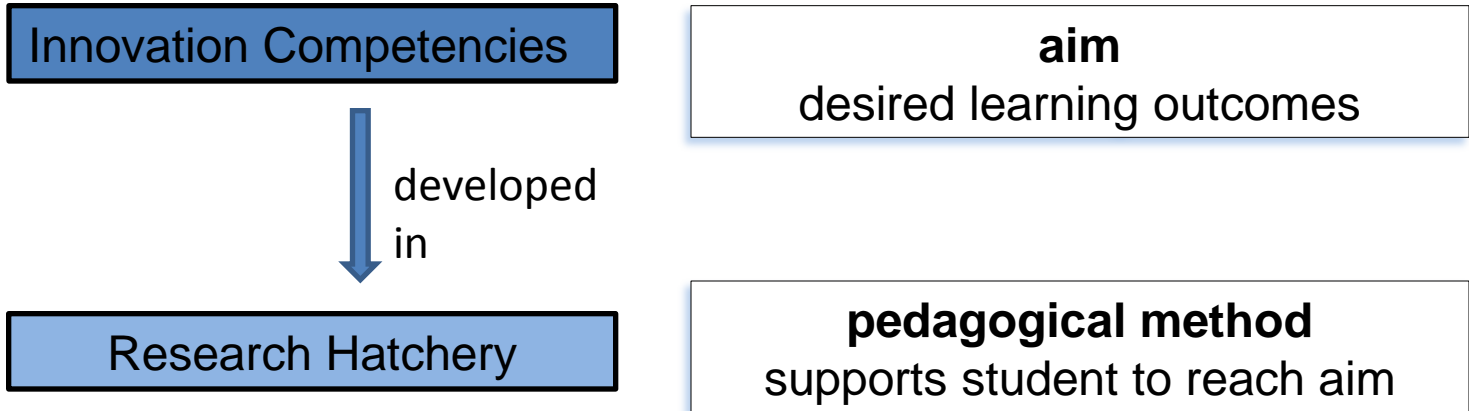
- Preliminary Definition of Innovation:  
Process of constantly improving knowledge that leads to new ideas, further knowledge or other practices applicable in working life (Nuotio 2010)
- Preliminary Definition of Innovation Competencies:  
Individual qualities and capabilities which are needed for a successful innovation (Forsman 2009)

# Innovation Competencies

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- **Competence:** Complex know-how resulting from the integration, mobilization and adaptation of capacities and skills to situations having common characteristics
  - **Capacity:** Medium complex know-how integrating skills
    - **Skills:** Simple know-how from disciplinary knowledge
- **The five most important capacities considered by UPV to be contained in innovation competence:**  
creativity, initiative and leadership, forward thinking, communication, team work.

# INCODE - Structure



# Research Hatchery (REHA)

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- Innovation-oriented Teaching and Learning Method
- for combining learning, innovation and research as well as serving the purposes of working life
- Functional Learning Environment, where students, under counseling, can create new information with reliable methods
- Actors: students, student assistants, Research and Design expert and a project leader or teacher
- Learning through self-study, counselling and guidance as well as with the help of fellow students and more experienced researchers
- Integration into the Curriculum is flexible



# Research Hatchery (REHA)

## Example: „The Company“ (KdG)

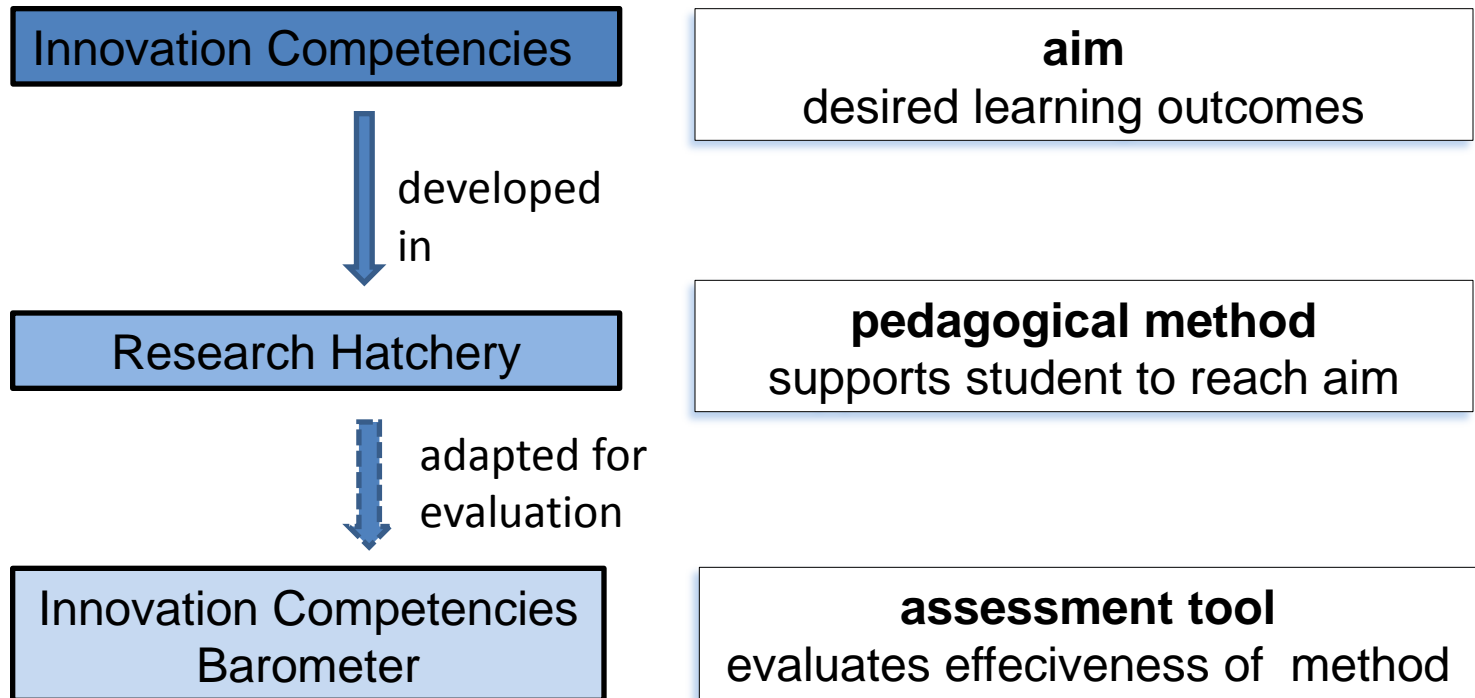
- Part of the Curriculum of the Engineering Department
- encompassing both the bachelor and the master level of the studies
- aim at specific competencies: the relation between innovation and entrepreneurship
- led by the master students. They get a (limited) introduction to management and have to apply this in real time as managers of “The Company”. The CEO, the director of projects and the director of communications are all students

# Research Hatchery (REHA)

## Example: „The Company“ (KdG)

- Features:
  - students (freshmen to masters) coming from different technical fields (biochemistry, chemistry, civil engineering, mechanics, electronics-ICT, electrical engineering) regularly work together
  - students build an e-portfolio of their work
  - linked to innovative companies. They provide continuous feedback and help to develop the curriculum design
  - functions as a Research Hatchery within INCODE and is used as a testing ground for the Innovation Competence Barometer (ICB)

# INCODE - Structure



# Innovation Competencies Barometer (ICB)

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- Measurement of Generic Capacities:

- a) written performance - general capacities to be assessed like critical thinking, analytical reasoning, problem-solving and written communication

Example: European Project “Assessment of Higher Education Learning Outcomes” (AHELO)

But: use of active learning methods like the new REHA calls for assessment criteria that meet intended learning outcomes (which often cannot be tested by written performance criteria)

Therefore:

- b) oral and behavioural performance should be assessed

# Innovation Competencies Barometer (ICB)

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- Assessment tool that fulfills the requirements that arise from the principle of constructive alignment in curriculum design
- Assesses Capacities and Skills expressed in student`s **behaviour** in the REHAs which pertain to Innovation Competencies
- Used for student-feedback and adaptation of REHA-learning methodology
- According to the proposal of Innovation Pedagogy (TUAS) measurement of behavioural features takes place in three *dimensions*: individual, interpersonal and networking
- Three *forms*: teacher-, peer-, self-assessment

# Innovation Competencies Barometer (ICB)

	INDICATORS OF CAPACITY / SKILL	5	4	3	2	1
	INDIVIDUAL					
1	I make proposals appropriate to the demands of the task.					
2	I offer ideas that are original in content.					
3	I offer new ways to materialize the ideas.					
4	I critically evaluate the fundamentals of contents and actions.					
5	I identify relationships among different components of the task.					
6	I approach the task from different perspectives.					
7	I use resources ingeniously.					
8	I foresee how events will develop.					
9	I show enthusiasm.					
10	I am tenacious.					
11	I take intelligent risks.					
12	I orient the task towards the target.					

## Part of ICB – self-assessment

### Observations:

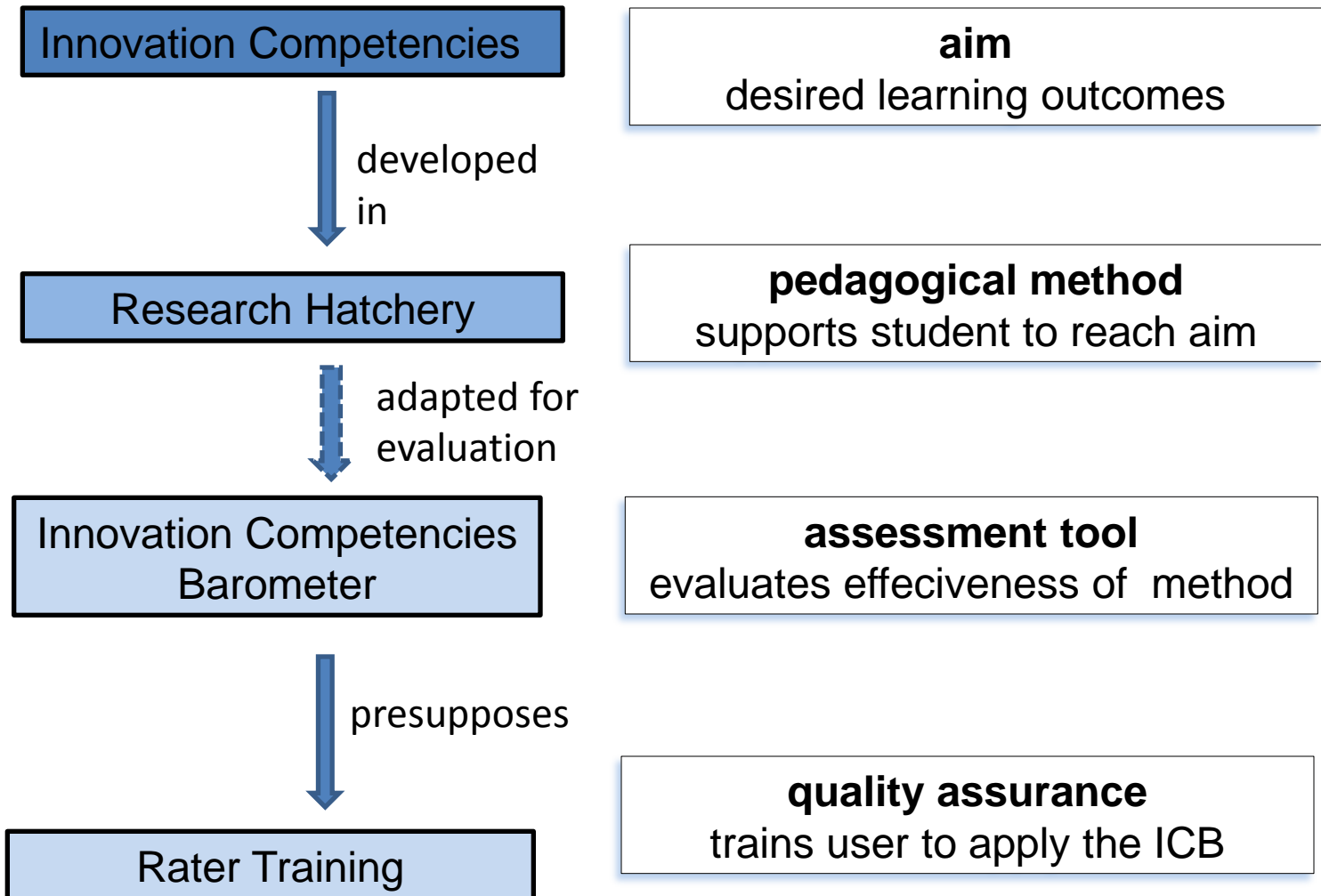
- 5 = Excellent;
- 4 = Good;
- 3 = Pass;
- 2 = Needs to improve;
- 1 = Needs to improve very much

# Innovation Competencies Barometer (ICB)

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- Present situation of ICB in INCODE:
- first versions of the ICB were revised and the testing situations were selected
- trial rating of two video recordings with all partners training the lead raters from each country
- reduction of the number of items to avoid redundancy
- ICB and instructions for use sent out to all partners to be used in validation
- Validation included 2 raters each from the 4 partner universities who rated 8 videos that had been produced at the different partner universities (2 each)
- All the data from the ratings (8 videos X 8 raters) were centralized and are presently under statistical analysis for validation of the instrument

# INCODE - Structure





# Rater Training

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- Means of Quality Assurance of the ICB
- ICB will mainly be used by teachers and pedagogical staff with different backgrounds and experience and who are not familiar with the assessment criteria and their use in Research Hatcheries
- Innovation Competence is a cluster competence  
=>
- Need to assure that the different individual traits can be discriminated and assessed by different users of the instrument

# Rater Training

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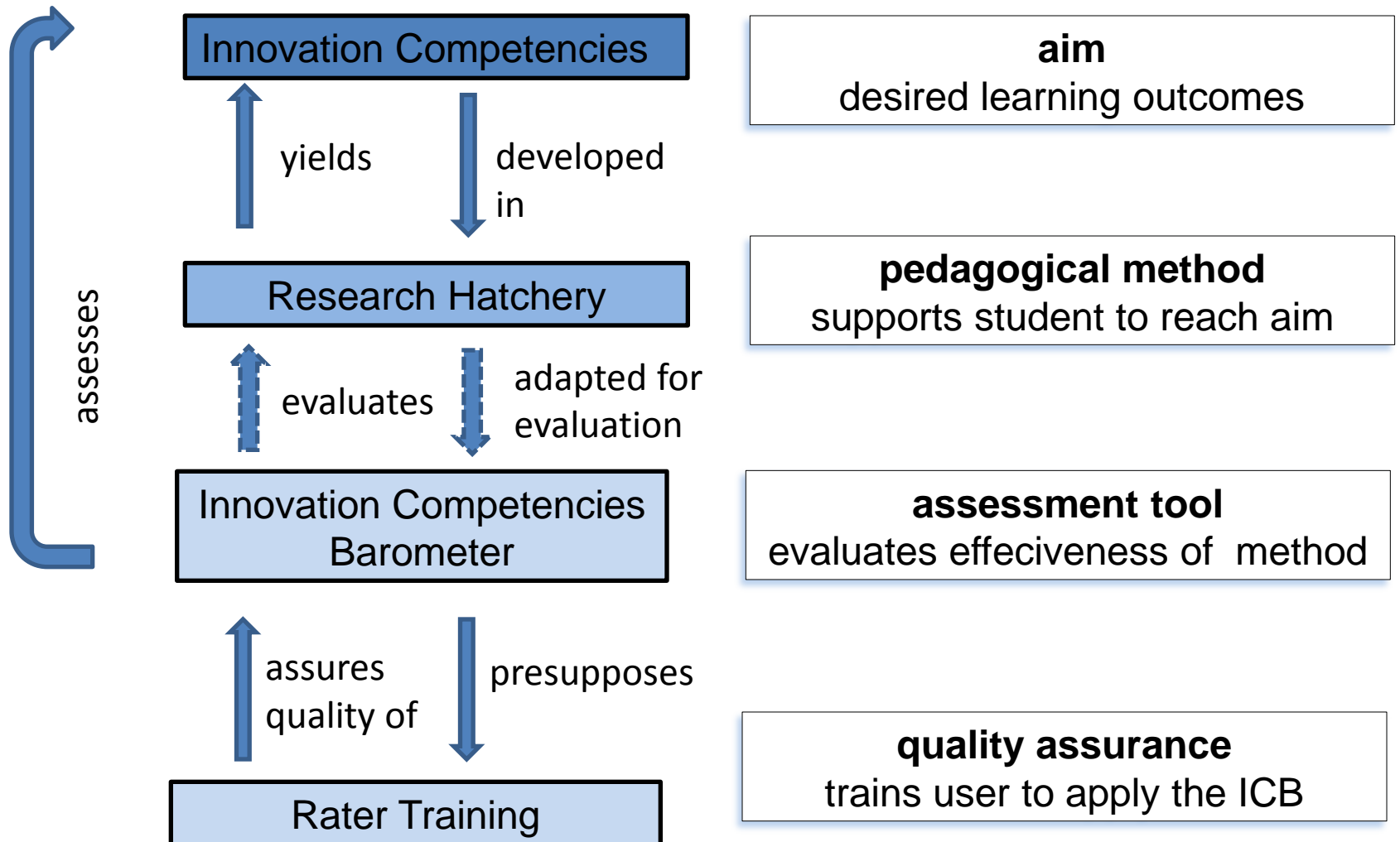
- Rater Training has 3 main parts
  1. Behavioral Observation Training (BOT)
  2. Rater Error Training (RET)
  3. Frame of Reference Training (FOR)
- Behavioral Observation Training (BOT)
  - focuses on observation of behaviors, which includes the detection, perception, and recognition of specific behavioural events and how to use information about performance.

# Rater Training

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- Rater Error Training (RET)
  - to improve accuracy of observation by decreasing common rater errors, or rater biases by confronting raters with examples of common rating errors such as leniency, halo, central tendency, and contrast errors.
- Frame of Reference Training (FOR)
  - to provide raters with a frame of reference for making evaluations of the ratee's performance.
  - to reduce arbitrary performance standards
  - to get raters to share a common perception of performance standards.

# INCODE - Structure





**Contact:**

Mr. Jussi Riihiranta  
Turku University of Applied  
Sciences

[Jussi.riihiranta@turkuamk.fi](mailto:Jussi.riihiranta@turkuamk.fi)

[www.incode-eu.eu](http://www.incode-eu.eu)



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